

**NEW STRATUS ENERGY INC.**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE YEAR ENDED March 31, 2021**





## **FOR THE YEAR ENDED March 31, 2021**

The following management discussion and analysis ("**MD&A**") of the financial position of New Stratus Energy Inc. (the "**Company**" or "**New Stratus**") should be read in conjunction with the Company's audited financial statements for the year ended March 31, 2021.

This MD&A is effective as of July 29, 2021.

All dollar figures in this MD&A, unless otherwise stated, are expressed in Canadian dollars.

## **FORWARD-LOOKING INFORMATION**

Certain statements contained in the following MD&A constitute forward-looking statements. Such forward-looking statements involve a number of known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of the Company to be materially different from actual future results and achievements expressed or implied by such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date the statements were made. Readers are also advised to consider such forward-looking statements while considering the risks set forth below.

## **CAUTION REGARDING FORWARD LOOKING STATEMENTS**

Except for statements of historical fact relating to the Company, certain information contained in this MD&A constitutes "forward-looking information" under Canadian securities legislation. Forward-looking information in this MD&A includes, but is not limited to, statements with respect to future acquisitions; the potential of the Company's properties; the future of commodity prices; success of exploration activities; cost and timing of future exploration and development; requirements for additional capital; and other statements relating to the financial and business prospects of the Company.

Generally, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", "believes", or variations of such words and phrases. Forward-looking information may also be identified in statements where certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved".

Forward-looking information is based on the reasonable assumptions, estimates, analysis and opinions of management made in light of its experience and its perception of trends, current conditions and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such statements are made.

Forward-looking information is inherently subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such forward-looking information, including but not limited to risks related to: the timing and progress of oil and gas exploration; future acquisitions; the government regulation of operations; permits and authorizations; expectations regarding the Company's ability to raise capital; expenditures to be made by the Company to meet certain work commitments; environmental risks; and potential title disputes or claims and limitations on insurance coverage.



In addition, the Company has also made certain assumptions that the Company believes are reasonable. These assumptions include, but are not limited to the legislative and regulatory environment; the impact of increasing competition; the success and timely completion of planned exploration and development projects; that general business and economic conditions will not change in a materially adverse manner; anticipated results of exploration, development and production activities; and the Company's ability to obtain additional financing on satisfactory terms.

Although management of the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking information, other factors could also cause materially different results. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements.

Accordingly, readers should not place undue reliance on forward-looking information. The Company does not undertake to update any forward-looking information, except in accordance with applicable securities laws.

## **NEW STRATUS BUSINESS**

The Company's sole business to date has been to identify, evaluate and acquire mineral and oil and gas properties and to conduct exploration and development operations on such properties. The Company has no commercial production, and accordingly has realized no material revenues to date. See "Outlook".

Additional information related to Company and factors that could affect the Company's operations and financial results are included in reports on file with Canadian securities regulatory authorities and may be accessed through the SEDAR website at [www.sedar.com](http://www.sedar.com).

## **CORPORATE HISTORY, BACKGROUND AND GENERAL DEVELOPMENT**

The Company was incorporated as "Alex Lee Syndicate Inc." under the *Business Corporations Act* (Alberta) ("**ABCA**") on April 12, 2005. On November 18, 2005, the Company changed its name to "Red Rock Energy Inc." and on August 15, 2017, the Company changed its name to "New Stratus Energy Inc."

The Company's head office is located at 372 – Bay Street, Toronto, Ontario, and its registered and records office is located at 15<sup>th</sup> floor, Bankers Court, 850 – 2<sup>nd</sup> Street SW, Calgary, Alberta.

The Company is a reporting issuer in Alberta, British Columbia, Ontario and Saskatchewan. The common shares of the Company are listed on the TSX-V under the trading symbol "NSE".

On October 3, 2017, the Company acquired 100% of the common shares of Petrolia SARL for USD \$1.00. The Subsidiary is a Luxembourg company incorporated on February 22, 2016.

On November 27, 2018 the Company entered into a farm-in agreement (the "Agreement") with Montajes JM ("JM") where NSE has the right to earn up to 100% interest in Montajes' 100% owe Block VMM-18 (the "Project"), located at Cuenca Valle Medio del Magdalena in Colombia. The Project encompasses the exploration and development of hydrocarbons in the above-mentioned area.



On October 20, 2020, New Stratus Energy Inc. announced that it has entered into a letter of intent with certain affiliates of Repsol S.A. to potentially acquire certain upstream and midstream assets in Ecuador. As the proposed transaction was not approved by Ecuadorian authorities, NSE and Repsol S.A. are currently revising their proposal to comply with the Ecuadorian requirements.

In May 2020, the Company incorporated two new subsidiaries, New Stratus Minerals Inc. and New Stratus Power Inc. Both subsidiaries remain inactive.

## **OVERALL PERFORMANCE**

### **Colombia - Block VMM-18:**

On November 27, 2018 the Company entered into a Farm-in Agreement with Montajes JM (“JM”) where NSE has the right to earn up to 100% interest in Montajes’ 100% owe Block VMM-18 (the “Project”), located at Cuenca Valle Medio del Magdalena in Colombia. The project encompasses the exploration and development of hydrocarbons in the above-mentioned area.

The VMM 18 E&P Contract is highly prospective for light and medium gravity oil and is located in the Middle Magdalena Basin of Colombia covering a total area of 75,968 acres. Management of the Company has identified a number of prospects and leads based on the existing 2D and 3D seismic coverage on the block. Analogous nearby discoveries (Guaduas, Puli, Rio Seco, Toqui-Toqui) some of them in similar play-type, decreases the risk of the prospects in the VMM-18 block. The block is located with nearby access to pipelines with extra capacity as well as a road transportation network to the export terminal.

Pursuant to the terms of the agreement executed in respect of this acquisition, New Stratus acquired a 100% working interest in the VMM 18 E&P Contract in consideration for agreeing to fund the vendor's exploration commitments for the second phase of the VMM 18 E&P contract, including all decommissioning costs and payments due to the Colombian National Hydrocarbons Association (“ANH”). The Vendor will receive a 5% overriding royalty in the production of the VMM 18 E&P Contract.

The acquisition, as well as the initiation of the exploratory well work is subject to the approval of the National agency of hydrocarbons (“ANH”). The approval by the ANH is subject to the approval of an environmental study by the National Agency of Environmental licences) (“ANLA”), which should communicate its conformity to the ANH.

The environmental license is currently outstanding as the Company has not concluded its environmental report in accordance to ANLA standards. On this respect, the Company continues with community meetings, which were suspended during March 2020 and resumed on September 2020, as well as during December 2020 to February 2021. because of Covid-19 pandemic restrictions.

During the year New Stratus also conducted assessment on the environmental impact that each of the areas under evaluation would have, considering potential resources and success likelihood. The Company also determined the location of the future well. A site visit was done to establish sampling areas as well as to define areas that will be affected by the exploratory well drilling.



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The original Agreement contemplated the completion of Phase II by August 21, 2019, which was deferred then, due to the delay on the granting of the environmental license by the ANH, until August 21, 2020. As a condition of the extension of the Agreement, NSE has committed to perform seismic reprocessing valued at USD \$250,000 and drill an exploration well valued at USD \$3 Million by August 21, 2020 as a work commitment under the contract.

As part of Phase II of the exploration program NSE should fund:

- The reprocessing of 963 kms. of two-dimensional seismic data;
- The reprocessing of 60 square kilometers of three-dimensional seismic data
- The seismic inversion of the 2D and 3D on top of the exploratory prospects
- Drilling one exploratory well.

The seismic reprocessing and required investment have already been completed in its first two stages and data is currently being loaded to initiate the inversion of 2D and 3D seismic at the top of the exploratory prospects.

As highlighted above, the impact of the COVID-19 pandemic has triggered event and instabilities in the supply side of the oil industry and has affected NSE ability to continue with its work commitments within the originally established timelines as many of its tasks have been delayed. Accordingly, the Company's operator applied on June 26, 2020 for a one-year time extension for its work commitments invoking Article 2 issued on April 7, 2020 by the Colombian Government related to the state of emergency arising from the COVID 19 pandemic. Subsequently, on February 8, 2021, the Company received an extension from the ANH for Phase 2 of the exploration period of the E&P Contract of Block VMM-18 for 12 months. The extended deadline of completion of this phase is now August 21, 2021.

Due to delays in the municipal permits' procurement process, as well as other delays related to Covid 19, including the Colombian government instruction suspending all activities during December 2020 and January and February 2021, the Company has applied in May 2021, for an additional 1-year extension permit to conclude the required Phase II exploration program.

#### **Current exploration and development activities:**

During the year ended March 31, 2021, the Corporation initiated a project of seismic reprocessing, seismic inversion, and modelling of the 2D and 3D data from the VMM 18 block. With this seismic project, New Stratus continues with the technical evaluation of the block, previous to drill the exploration well, which are both commitments with the ANH for the VMM 18 block in Colombia.

As of March 31, 2021, the Company has incurred \$1,140,788 in exploration expenditures out of which, at March 31, 2021, \$1,036,495 had been already funded. The following schedule breaks down the principal expenditures incurred during Phase II of the exploration program:



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	2021	2020
Environmental assessment	\$ 150,542	\$ 27,914
Financial charges	48,143	48,143
General and administration	288,513	278,302
Permits and licenses	201,843	298,005
Professional fees	359,360	6,323
Seismic data processing	92,387	-
	\$ 1,140,788	\$658,687

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### **Ecuador – Blocks 16- Bock 67 and Oleoducto de Crudos Pesados Ecuador S.A.:**

The Company remains active pursuing oil and gas assets in South America with the objective of acquiring assets in the area. On October 20, 2020, New Stratus Energy Inc. announced that it has entered into a letter of intent (the “LOI”) with certain affiliates of Repsol S.A (the “Sellers”) to potentially acquire certain upstream and midstream assets in Ecuador (the “Potential Transaction”).

The consummation of the Potential Transaction is subject to, and contingent on, the receipt by the Purchaser and the Sellers of certain customary regulatory approvals. The parties have submitted their request for prior authorization of the Potential Transaction to the Ecuadorian Ministry of Energy and Non-Renewable Resources.

Upon completion of the Potential Transaction, the Corporation will hold an indirect 35% operated working interest in service contracts (the “**Service Contracts**”) for Blocks 16 and 67 in Ecuador (the “**Blocks**”) as well as an indirect 29.66% participation in Oleoducto de Crudos Pesados Ecuador S.A. (“**OCP**”). The closing of the Potential Transaction (the “**Closing**”), is dependent on receipt by the parties of the Regulatory Approvals and the satisfaction of customary conditions to closing. The Potential Transaction will become effective and will be published after the Closing. The 35% commitment and related costs for Blocks 16 and 67 are secured within the terms of the LOI signed with the Sellers.

On October 29, 2020, the Sellers were notified by the Ministry of its denial of the requested approval for the Potential Transaction on the basis that the application did not satisfy the requirements of Decree 1363 on transfers of Hydrocarbons contracts since it could not confirm, based on the filed documents, that the Potential Transaction would not be “a deterioration of the financial solvency and operational capabilities of the contractor”, which is the threshold for approval of transactions such as the Potential Transaction.

New Stratus believes that the Potential Transaction meets the requirements of applicable regulations for approval by the Ministry since such transaction will not alter any of the financial situation and operational capabilities of the contractor of the Blocks, which is a consortium where the Sellers only hold a 35% working interest through a local company that has been the operator of the Blocks for many years and where no mandatory investments are pending. The Corporation is still committed to invest in the energy sector in Ecuador and is actively working with the Ecuadorean authorities and the Sellers to agree on a structure for the Potential Transaction that may be satisfactory to all parties.



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## OUTLOOK

During the year ended March 31, 2021, the Company continued evaluation of the VMM 18 block in Colombia, initiating seismic data reprocessing, as well as environmental preliminary work including community and social program discussions.

New Stratus has been evaluating different projects in the Sub-Andean Basins and will continue with these evaluations during the current year 2021.

Among the countries in which the sub-Andean basins are found, NSE primary targets are in Colombia, Ecuador and Peru, which have very attractive contractual conditions in the region, noting that Ecuador is migrating from a legislation which establishes a partnership with the government based on service contracts, to a new form where the old contracts are being migrated to a profit-sharing scheme; the conditions now being very similar for the three countries mentioned.

These three countries have a very long production history, an important oil resource base, a fairly complete oil infrastructure, as well as the presence of important service companies for the management of hydrocarbon exploration, production and transportation operations.

Under this approach, NSE continues with the evaluation of projects with 2P reserves (proven and probable), as well as with an exploratory upside, in order to maximize the investments to be made by the Company and the return to its shareholders.

In addition to the proposed activities to be conducted by the Company in its VMM-18 block in Colombia, the following is the overall strategy currently being implemented by New Stratus:

***Overall Strategy:***

Management objective is to increase production to approximately 50,000 boe/d within 3 to 5 years. This strategy involves the acquisition of production up to 15,000 boe/d and the utilization of management expertise to improve organically grow acquired production.

The following are specific targets that management has for the above-mentioned countries:

*Colombia:*

- Acquire production operators/assets
- Farm-in
- Bidding rounds
- Direct negotiations with national producers and regulators (Ecopetrol and ANH)

*Ecuador:*

- Fee/bbl contracts
- Negotiating PSC's contracts
- Farm-in and joint ventures
- Acquire production operators/assets
- Participate in the Intracampes II bid round

*Peru:*

- Acquisition of existing operators with upside potential and environmental permits
- Farm-in on existing ready to drill blocks



- Participate in bid rounds

As mentioned above, implementing this strategy, on October 19, 2020, the Company signed a letter of intent (the “LOI”) with certain affiliates of Repsol S.A (the “Sellers”) to potentially acquire certain upstream and midstream assets in Ecuador for the aggregate consideration defined in the LOI and described below, under “Overall Performance”.

After the completion of this acquisition, New Stratus would have access to and operate assets with production of approximately 18,000 barrels of oil per day (bopd) (2019 Production). This transaction would provide New Stratus increased scale and complement its capabilities while improving its positioning and access to additional opportunities, such as selective bids rounds and secondary flow of material size and quality. Cashflow from this transaction would provide a robust platform for the Corporation to sustain and grow as per its strategy in the Sub-Andean basins.

## RESULTS OF OPERATIONS

During the year ended March 31, 2021, New Stratus incurred a loss of \$1,090,988, compared to loss of \$1,406,555 for the comparative period, and a comprehensive loss of \$1,098,161 and 1,400,989 for the years ended March 31, 2021 and 2020, respectively.

As the Company capitalises its exploration expenditures, the loss mainly relates to general and administrative expenses, interest expenses and other non-cash items such as stock-based compensation and foreign exchange.

During the year ended March 31, 2021, the Company incurred in its VMM 18 E&P program \$482,101, compared to \$658,687 incurred during the year ended March 31, 2020. All amounts were capitalized. See below under “Exploration and Evaluation Activities”.

For the year ended March 31, 2021, the Company recorded a foreign exchange gain of \$94,961 and a loss of \$67,165 for the comparative period. The gain realized during fiscal 2021 is principally due to a reduction in liabilities denominated in US dollar as the value of the US dollar decreased in terms of the Canadian dollar during the year.

The following schedule describes the general and administrative expenses incurred by NSE during the years ended March 31, 2021 and 2020:

<b>Years ended March 31,</b>	<b>2021</b>	<b>2020</b>
Insurances	\$ 9,234	\$ 9,338
Legal and accounting	706,966	424,642
Management fees	217,716	128,051
Professional fees	-	479,630
Office and administration	47,586	118,069
Shareholders information and investor relations	158,907	44,030
	<b>\$ 1,140,409</b>	<b>\$ 1,203,760</b>





For the year ended March 31, 2021, G&A expenses decreased by \$63,351 when compared to the year ended March 31, 2020. The most significant changes are:

- An increase in legal expenses of \$282,324 resulting from additional costs associated with the negotiations with Repsol S.A. in Ecuador and other prospective countries;
- An increase in management fees of \$ 89,665, resulting from the reestablishment of payments to certain senior officer during the fourth quarter of the year.
- A reduction in professional fees of \$479,630 is mainly due to the reclassification of \$336,353 incurred in professional fees related to technical work realized on Block VMM-18 that has been classified under Exploration and Evaluation assets during the current fiscal year;
- An increase in shareholders information and investor relations for \$114,877 is associated with increase activity associated with the projects in Ecuador and upgrading investor relation services and communications in general.

#### SELECTED ANNUAL INFORMATION

Fiscal years ended March 31,	2021	2020	2019
General and administrative expenses	\$ 1,140,409	\$ 1,203,760	\$ 2,292,206
Net loss	\$ 1,090,988	1,406,555	1,848,084
Comprehensive loss	\$1,098,161	\$1,400,989	1,842,723
Cash & restricted cash	\$867,392	252,865	430,296
Total assets	\$2,055,703	\$943,165	461,815
Working capital deficiency	53,758	(1,621,930)	(2,277,507)
Common shares, end of year	47,980,399	47,980,399	35,770,332

#### SELECTED QUARTERLY INFORMATION

The schedules below highlight selected quarterly information for the Company's last eight quarters of operations:

	Fiscal 2021			
	Q4	Q3	Q2	Q1
Net loss	(500,069)	(316,479)	(249,180)	(25,260)
General & administrative expenses	508,178	311,432	257,228	63,571
Exploration and evaluation balance	1,140,788	1,088,278	658,687	658,687
Loss per share (basic and fully diluted)	(0.01)	(0.01)	(0.00)	(0.00)
Total assets	\$2,055,703	\$2,661,500	\$1,479,922	\$767,044
Working capital (deficit)	53,758	597,664	34,474	(1,645,773)



	Fiscal 2020			
	Q4	Q3	Q2	Q1
Net loss	(467,090)	(300,158)	(454,506)	(184,801)
General & administrative expenses	414,673	197,524	412,218	(2,077,513)
Exploration and evaluation balance	658,687	-	427,724	399,810
Loss per share (basic and fully diluted)	(0.01)	(0.01)	(0.01)	(0.01)
Total assets	\$943,165	\$2,492,915	2,541,100	714,655
Working capital (deficit)	(1,621,930)	(3,244,365)	(2,940,244)	(2,457,823)

## FOURTH QUARTER

For the three months ended March 31,	2021	2020
<b>Expenses:</b>		
General and administrative	\$ 508,178	\$ 414,673
Interest expense	-	31,135
Stock-based compensation	-	-
Foreign exchange (gain) loss	(8,109)	80,365
Gain on settlement of debt	-	(59,083)
Gain on disposition of assets	-	-
<b>Total expenses</b>	<b>\$ 500,069</b>	<b>\$ 467,090</b>
<b>Net loss</b>	<b>\$ 500,069</b>	<b>\$ 467,090</b>
<b>Other comprehensive loss:</b>		
Translation reserve	7,173	-
<b>Comprehensive loss</b>	<b>\$507,242</b>	<b>\$467,090</b>

## EXPLORATION AND EVALUATION ACTIVITIES

The Company capitalized exploration and evaluation costs of \$ 482,101 and \$658,687, respectively, during the years ended March 31, 2021 and 2020. Exploration expenditures have been limited as a result of financing constraints and operational mobility caused by the Covid-19 pandemic. The Company has concluded its seismic data analysis reprocessing and continuing with its environmental assessment work, the latter though has been and is currently affected by several interruptions as required by the Colombian local authorities.

## LIQUIDITY AND CAPITAL RESOURCE

The Company is in the development stage and therefore has no regular cash flow. As at March 31, 2021, the Company had a working capital of \$53,758.

### Financings:

On September 21, 2020, the Corporation completed a non-brokered private placement of 9,566,428 units (“Units”) at a price of \$0.20 per Unit for gross proceeds of \$1,913,286 (the “Offering”). Each Unit issued pursuant to the Offering was comprised of one Common Share and one warrant, with each warrant entitling the holder to acquire one Common Share at a price of \$0.30 per Common Share until September 21, 2022. Finders acting in connection with the Offering received finder’s fees in the aggregate amount of \$53,724,



which were paid in Common Shares at a price of \$0.20 per Common Share for an aggregate of 268,618 Common Shares.

On December 14, 2020, NSE completed an additional non-brokered private placement of 3,275,000 units at a price of \$0.40 per Unit for gross proceeds of \$1,310,000, where each unit issued pursuant to the offering was comprised of one Common Share and one-half warrant, with each warrant entitling the holder to acquire one Common Share at a price of \$0.55 per Common Share until December 14, 2022.

On July 21, 2021, NSE announced the closing of the first tranche of a brokered private placement announced on June 3, 2021, where 29,464,374 units were issued at a price of \$0.30 per unit, for gross proceeds of \$8.84 million. Each unit is composed by one common share of the Company and half a warrant. Each warrant is exercisable for a period of 24 month at a price of \$0.45.

#### **Short-term loan:**

As of March 31, 2020, the short-term loan balance was USD \$78,916. During the year ended March 31, 2021 the Company accrued interests of \$6,133 (USD \$4,603). On September 28, 2020 AZX settled all the outstanding balance of the Short-term loan of \$111,278 (USD \$83,519), including accrued interest. The foreign exchange impact on the loan, reducing the liability paid in Canadian dollars, was approximately \$6,718.

#### **Due to shareholders:**

During the year ended March 31, 2021 the Company accrued approximately \$16,305 (USD \$12,238) in interest related to these loans that carried an annual interest of 6%. On September 25, 2020, the Company repaid all these outstanding balances totaling \$575,336 (USD \$431,817). The foreign exchange impact on the loan, reducing the liability paid in Canadian dollars, was approximately \$35,723.

#### **OFF-BALANCE SHEET ARRANGEMENTS**

There are no off-balance sheet arrangements as at March 31, 2021, nor have any such arrangements been entered into by the Company as of the date of this MD&A.

#### **TRANSACTIONS WITH RELATED PARTIES**

In addition to the transactions with shareholders described under Liquidity and Capital Resources section, the following transactions arise during the nine months ended March 31, 2021 and 2019 with directors and shareholders:

A company controlled by an officer of the Company provided CFO services to the Company. During the year ended March 31, 2021 and 2020, fees incurred for amounts services provided by this officer totaled \$80,354 and \$13,676, respectively. As of March 31, 2021 and 2020, there was \$Nil outstanding in accounts payable.

A company controlled by a previous CFO and director of the Company provided CFO services to the Company during the year ended March 31, 2020. Fees incurred for services provided by this officer totaled \$Nil during the year ended March 31, 2021 (2020 - \$54,375). As at March 31, 2020, \$Nil was outstanding in account payable.



A company controlled by the previous CEO and current director of the Company provided CEO services to the Company during the year ended March 31, 2020. Fees incurred for services provided by this officer totaled \$Nil during the year ended March 31, 2021, (2020 - \$90,000). As at March 31, 2020, \$Nil was outstanding in account payable.

A company controlled by an officer and director of the Company provided CEO services to the Company during the year ended March 31, 2021. Fees incurred for services provided by this officer during the year ended March 31, 2021 totaled \$49,058 (2020 - \$Nil). As at March 31, 2021, \$49,948 was outstanding in account payable.

A company controlled by an executive director of the Company provided consulting services to the Company. During the year ended March 31, 2021, fees incurred for services provided by this officer totaled \$49,058 (2020 - \$Nil). As at March 31, 2021, \$49,017 was outstanding in account payable.

A company controlled by an executive of the Company provided COO services to the Company. During the year ended March 31, 2021, (2020 - \$Nil) fees incurred for services provided by this officer totaled \$39,246. As of March 31, 2021, \$39,263 was outstanding in accounts payable.

The Company's key management personnel include its directors and officers. Key management personnel were compensated as follows:

<b>For the years ended March 31,</b>	<b>2021</b>	<b>2020</b>
Management fees	217,717	114,375
Share based payments	5,708	-
<b>Total</b>	<b>\$ 223,425</b>	<b>\$ 114,375</b>

All of the above transactions are in the normal course of operations and are measured at fair value which is the price agreed to by the related parties.

## SHARE DATA

### Share Capital:

The authorized capital of the Company consists of an unlimited number of Common Shares.

On September 21, 2020, the Corporation completed a non-brokered private placement of 9,566,428 units at a price of \$0.20 per Unit for gross proceeds of \$1,913,286. Finders acting in connection with the Offering received finder's fees in the aggregate amount of \$53,724, which were paid in Common Shares at a price of \$0.20 per Common Share for an aggregate of 268,618 Common Shares.

On December 14, 2020, NSE completed a non-brokered private placement of 3,275,000 units at a price of \$0.40 per Unit for gross proceeds of \$1,310,000, where each unit issued pursuant to the offering was comprised of one Common Share and one-half warrant, with each warrant entitling the holder to acquire one Common Share at a price of \$0.55 per Common Share until December 14, 2022.

As at the date of this report there were 90,569,819 Common Shares issued and outstanding.



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Subsequent to year-end, as part of the financing discussed under “Liquidity & Capital Resources” section, NSE issued 29,464,374 Company shares pursuant to the closing of the first tranche of a brokered private placement.

**Warrants:**

On April 22, 2020 the Company announced that it has applied to the TSX Venture Exchange (“TSXV”) for an extension of the expiry date of 10,000,000 common share purchase warrants (the “Warrants”) exercisable at \$0.10 and issued on May 3, 2017. The application seeks TSXV approval of the extension of the expiry date from May 3, 2020 to May 3, 2022.

As part of the January 29, 2020, financing the Company issued 10,956,069 warrants valued at \$272,444. Each warrant will entitle the holder to purchase one common share at an exercise price of \$0.30 until the second anniversary of the issuance of the warrant.

As part of the September 21, 2020, financing the Company issued 9,566,428 warrants valued at \$778,109. Each warrant, will entitle the holder to purchase one common share at an exercise price of \$0.30 until the second anniversary of the issuance of the warrant.

As part of the December 14, 2020, financing the Company issued 1,637,500 warrants valued at \$186,776. Each warrant, will entitle the holder to purchase one common share at an exercise price of \$0.55 until the second anniversary of the issuance of the warrant.

Subsequent to the year ended March 31, 2021, as part of the first tranche of a brokered private placement closed on July 21, 2021, the Company issued 14,732,187 warrants. Each warrant, will entitle the holder to purchase one common share at an exercise price of \$0.45 until the second anniversary of the issuance of the warrant.

At the date of this report there were 46,892,184, warrants outstanding.

**Stock based compensation:**

On July 7, 2020 the Company granted an aggregate of 800,000 stock options to consultants of the Company, pursuant to the Company’s Plan. The options vested on granting and are exercisable at \$0.05 for a five-years period. The fair value of each option was estimated on the date of the grant using the Black-Scholes option pricing model, with the following assumptions: expected dividend yield of 0%, expected volatility of 70%; risk-free interest rate of 0.43%; and an expected average life of 5 years. The fair value of all these options was estimated at \$22,832.

On October 15, 2020 the Company granted an aggregate of 75,000 stock options to consultants of the Company, pursuant to the Company’s Plan. The options vested over a period of 12 months, every three months, being the first vesting period 3 months after the granting date, and are exercisable at \$0.47 for a three-years period.

On January 5, 2021, 15,000 stock options were exercised at a price of \$0.10 each.

On April 13, 2021 the Company granted incentive stock options to acquire a total of 1,290,000 common shares of the Corporation to various directors, officers and consultants of the Corporation pursuant to the



Corporation's stock option plan and subject to any regulatory approval. Each stock option, vests immediately and is exercisable at a price of \$0.24 per share for a period of five years from the grant date.

As at the date of this report there were 5,650,000 stock options outstanding.

### **Fully diluted shares information:**

As at the date of this report there were:

Common shares	90,569,819
Warrants	46,892,184
Stock based compensation	5,650,000
	<u>143,112,003</u>

### **CRITICAL ACCOUNTING ESTIMATES**

This MD&A should be read in conjunction with the Company's unaudited condensed financial statements and related notes for the three and nine months ended March 31, 2021 wherein a more detailed discussion of accounting estimates is presented.

### **SUBSEQUENT EVENTS**

#### **Stock based compensation:**

On April 13, 2021 the Company granted incentive stock options to acquire a total of 1,290,000 common shares of the Corporation to various directors, officers and consultants of the Corporation pursuant to the Corporation's stock option plan and subject to any regulatory approval. Each stock option, vests immediately and is exercisable at a price of \$0.24 per share for a period of five years from the grant date.

#### **Private placement:**

On July 21, 2021, NSE announced that it has closed the first tranche of the previously announced brokered private placement led by Canaccord Genuity Corp. (the "Lead Agent"), as lead agent and sole bookrunner, on behalf of a syndicate of agents comprised of Echelon Wealth Partners Inc. and Paradigm Capital Inc. (together with the Lead Agent, the "Agents"). Upon closing of the first tranche, the Corporation issued 29,464,374 units ("Units") of the Corporation at a price of \$0.30 per Unit, for gross proceeds of \$8.84 million (the "Offering"). Each Unit is comprised of one common share of the Corporation (a "Common Share") and one-half of one Common Share purchase warrant (a "Warrant"). Each whole Warrant is exercisable for one Common Share at an exercise price of \$0.45 for a period of 24 months from July 21, 2021. The Company paid a cash commission of \$224,280 and issued 1,180,938 Units to syndicate brokers, amount included in the 29,464,374 Units mentioned above.

### **RISKS AND UNCERTAINTIES**

The Company's business consists of the exploration, evaluation and development of its properties and is subject to certain risks. The risks described below are not the only risks facing the Company and other risks now unknown to the Company may arise or risks now thought to be immaterial may become material. No guarantee is provided that other factors will not affect the Company in the future. Many of these risks are beyond the control of the Company.



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An investment in the Common Shares involves a number of risks. In addition to the other information contained in this MD&A, investors should give careful consideration to the following, factors, which are qualified in their entirety by reference to, and must be read in conjunction with, the detailed information appearing elsewhere in this MD&A. If any of the following events described as risks or uncertainties actually occurs, the business, prospects, financial condition and operating results of the Company would likely suffer, possibly materially. In that event, the market price of the Common Shares could decline and investors could lose all or part of their investment. Additional risks and uncertainties presently unknown, or that are not believed to be material at this time, may also impair or have a material adverse effect on the Company's operations. In addition to the risks described elsewhere and the other information contained in this MD&A, prospective investors should carefully consider each of and the cumulative effect of all of the following risk factors. References in the below Risk Factors to "we", "our" or "us" refer to the management of the Company.

#### *Limited History of Operations*

The Company has had a limited operating history upon which an evaluation of the Company, its current business and its prospects can be based. An investor should consider any purchase of the Company's securities in light of the risks, expenses and problems frequently encountered by all companies in the early stages of their corporate development.

#### *Future Financing Requirements*

The Company will need additional financing to continue in business and there can be no assurance that such financing will be available or, if available, will be on reasonable terms. To the extent financing is not available, business opportunities and potential acquisitions could be lost for the Company.

#### *Dilution and Future Sales of Common Shares*

The Company is in the exploration stage of its corporate development; it owns no producing properties and, consequently has no current operating income or cash flow from the properties it holds, nor has it had any income from operations in the past three financial years. As a consequence, operations of the Company are primarily funded by equity subscriptions. The Company may issue additional shares in the future, which may dilute a shareholder's holdings in the Company. The Company's articles permit the issuance of an unlimited number of Common Shares and an unlimited number of Preferred Shares issuable in series and shareholders will have no pre-emptive rights in connection with further issuances. The directors of the Company have the discretion to determine the provisions attaching to any series of Preferred Shares and the price and terms of further issuances of Common Shares, subject to compliance with applicable corporate and securities laws and stock exchange regulations.

#### *Risks Inherent in Acquisitions and Dispositions*

It is part of the Company's corporate strategy to actively pursue the acquisition of exploration, development and production assets consistent with its acquisition and growth strategy. From time to time, the Company may also acquire securities of or other interests in companies with respect to which it may enter into acquisitions or other transactions. Acquisition transactions involve inherent risks, including but not limited to:



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- accurately assessing the value, strengths, weaknesses, contingent and other liabilities and potential profitability of acquisition candidates;
  - ability to achieve identified and anticipated operating and financial synergies;
  - unanticipated costs;
  - diversion of management attention from existing business;
  - potential loss of the Company's key employees or key employees of any business acquired;
  - unanticipated changes in business, industry or general economic conditions that affect the assumptions underlying the acquisition; and
  - decline in the value of acquired properties, companies or securities.

Any one or more of these factors or other risks could cause the Company not to realize the anticipated benefits of an acquisition of properties or companies, and could have a material adverse effect on its financial condition.

In addition, non-core assets may be periodically disposed of so the Company can focus its efforts and resources more efficiently. Depending on the state of the market for such non-core assets, certain non-core assets of the Company may realize less on disposition than their carrying value on the financial statements of the Company.

#### *Exploration and Development of Oil and Gas Properties*

New Stratus is engaged in oil and natural gas exploration, which is a high-risk venture with uncertain prospects for success and for which even a combination of experience, knowledge and careful evaluation may not be able to overcome. There is no assurance that expenditures made on future exploration or development activities by New Stratus will result in discoveries of oil or natural gas that are commercially or economically possible. It is difficult to project the costs of implementing any exploratory drilling program due to the inherent uncertainties of drilling. Even if commercial quantities of petroleum or natural gas are discovered, there is no assurance that production therefrom or development thereof will occur or be profitable. Natural resource prices fluctuate widely and are affected by numerous factors such as inflation, interest rates, demand, global or regional political and economic crisis and production costs in major producing regions. The aggregate affect of these factors, all of which are beyond New Stratus' control, is impossible to predict. No assurance can be given that commercial accumulations of oil and natural gas will be discovered as a result of the efforts of New Stratus and prospective investors must rely upon the ability, expertise, judgment, discretion, integrity, and good faith of the management of New Stratus.

The future value of New Stratus is dependent on the success or otherwise of New Stratus' activities which are directed toward the exploration, appraisal and development of its assets. Exploration, appraisal and development of oil and gas reserves are speculative and involves a significant degree of risk. There is no guarantee that exploration or appraisal of the properties in which New Stratus holds rights will lead to a commercial discovery or, if there is commercial discovery, that New Stratus will be able to realize such reserves as intended. Few properties that are explored are ultimately developed into new reserves. If at any stage New Stratus is precluded from pursuing the exploration or development of its assets, New Stratus' business, financial condition and/or results of operations and, accordingly, the trading price of the Common Shares, is likely to be materially adversely affected.





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### *Management of Growth*

Any expansion of the Company's business may place a significant strain on its financial, operational and managerial resources. There can be no assurance that the Company will be able to implement and subsequently improve its operations and financial systems successfully and in a timely manner in order to manage any growth it experiences. There can be no assurance that the Company will be able to manage growth successfully. An inability of the Company to manage growth successfully could have a material adverse effect on the Company's business, financial condition and results of operations.

The Company may expand its operations through the acquisition of additional assets, businesses, products or technologies that it believes will complement its current or future business. There can be no assurance that the Company will be able to identify, acquire or profitably manage additional assets or businesses or successfully integrate any acquired assets, businesses, products or technologies into the Company without substantial expenses, delays or other operational or financial problems. If a strategy of growth through acquisition is pursued, the failure of the Company to manage this strategy successfully could have a material adverse effect on the Company's business, results of operations and financial condition.

### *Uninsured Risks Exist and May Affect Certain Values*

The Company maintains insurance to cover normal business risks. In the course of exploration and development of its properties, certain risks, and in particular, unexpected or unusual geological operating conditions may occur. It is not always possible to fully insure against such risks as a result of high premiums or other reasons. Should such liabilities arise, they could reduce or eliminate any future profitability and result in increasing costs and a decline in the value of the Common Shares.

### *Key-Man and Liability Insurance Factors Should be Considered*

The success of the Company will be largely dependent upon the performance of its key officers. The Company has not, as yet, purchased any "key-man" insurance with respect to any of its directors, officers, key employees and has no current plans to do so.

Although the Company may obtain liability insurance in an amount which management considers adequate, the nature of the risks for mining companies is such that liabilities might exceed policy limits, the liabilities and hazards might not be insurable, or the Company might not elect to insure itself against such liabilities due to high premium costs or other reasons, in which event the Company could incur significant costs that could have a material adverse effect upon its financial condition.

### *Ability to Attract and Retain Qualified Personnel*

Recruiting and retaining qualified personnel is critical to the Company's success. The number of persons skilled in the acquisition, exploration and development of its properties is limited and competition for such persons is intense. As the Company's business activity grows, they will require additional key financial, administrative and operations personnel. If the Company is not successful in attracting and training qualified personnel, the efficiency of its operations could be affected, which could have a material adverse impact on the Company's future cash flows, earnings, results of operations and financial condition.



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### *Factors Beyond Company's Control*

The exploration and development of the Corporation's assets will be affected by numerous factors beyond the control of the Company. These factors include government regulation, high levels of volatility in market prices, availability of markets, availability of adequate transportation and processing facilities and the imposition of new or amendments to existing taxes and royalties. The effect of these factors cannot be accurately predicted.

### *Government Regulation*

The oil and gas business is subject to regulation and intervention by governments in such matters as the awarding of exploration and production interests, the imposition of specific drilling obligations, environmental protection controls, control over the development and abandonment of fields (including restrictions on production) and possible expropriation or cancellation of contract rights, as well as with respect to prices, taxes, export quotas, royalties and the exportation of oil and natural gas. Such regulations may be changed from time to time in response to economic or political conditions. The implementation of new regulations or the modification of existing regulations affecting the oil and gas industry could reduce demand for oil and natural gas, increase the Company's costs and have a material adverse effect on the Company.

### *Environmental Risks and Hazards*

The Company's activities are subject to extensive national, provincial, and local laws and regulations governing environmental protection and employee health and safety. The Company is required to obtain governmental permits and provide bonding requirements under environmental laws. All phases of the Company's operations are subject to environmental regulation. These regulations include limitations on the generation, transportation, storage and disposal of solid and hazardous waste. Environmental legislation is evolving in a manner, which will require stricter standards and enforcement, increased fines and penalties for non-compliance, and more stringent environmental assessments of proposed projects. There is no assurance that future changes in environmental regulation, if any, will not adversely affect the Company's operations.

Environmental laws and regulations are complex and have tended to become more stringent over time. These laws are continuously evolving. The Company is not able to predict the impact of any future changes in environmental laws and regulations on its future financial position due to the uncertainty surrounding the ultimate form such changes may take.

Existing and possible future environmental legislation, regulations and actions could cause additional expense, capital expenditures, restrictions and delays in the activities of the Company, the extent of which cannot be predicted.

### *Share Price Fluctuations*

The market price of securities of many companies, particularly development stage companies, experience wide fluctuations in price that are not necessarily related to the operating performance or the underlying asset values of prospects of such companies. There can be no assurance that fluctuations in the Company's share price will not occur.



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### *Price Volatility of Publicly Traded Securities*

Securities of natural resource companies have experienced substantial volatility in the past, often based on factors unrelated to the financial performance or prospects of the companies involved. These factors include macroeconomic developments in North America and globally, and market perceptions of the relative attractiveness of particular industries. The Company's share price is also likely to be significantly affected by short-term changes in commodity prices or in the Company's financial condition or results of operations as reflected in quarterly earnings reports. Other factors unrelated to the Company's performance that may have an effect on the price of the Company's shares include the following:

- the extent of analyst coverage available to investors concerning the Company's business may be limited if investment banks with research capabilities do not follow its securities;
- limited trading volumes and general market interest in the Company's securities may affect an investor's ability to trade the Company's shares; and
- the relatively small number of publicly held shares may limit the ability of some institutions to invest in the Company's securities.

As a result of any of these factors, the market price of the Company's shares at any given point in time may not accurately reflect the Company's long-term value.

### *Conflicts of Interest*

There are potential conflicts of interest which the directors and officers of the Company may be subject in connection with the operations of the Company. Some of the directors and officers of the Company may be, or may become, engaged in the oil and gas industry, and situations may arise where directors, officers and promoters will be in direct conflict with the Company. Such conflicts must be disclosed in accordance with, and are subject to such other procedures and remedies as apply under, the ABCA and the applicable statutes of the jurisdictions of in Company of the Company's subsidiaries.